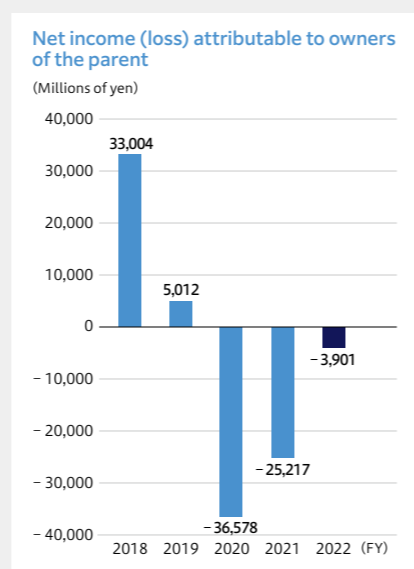
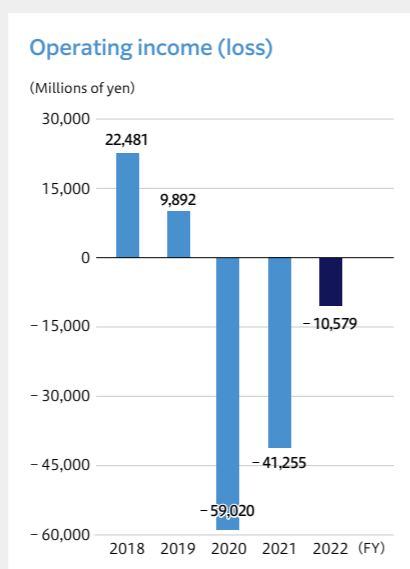
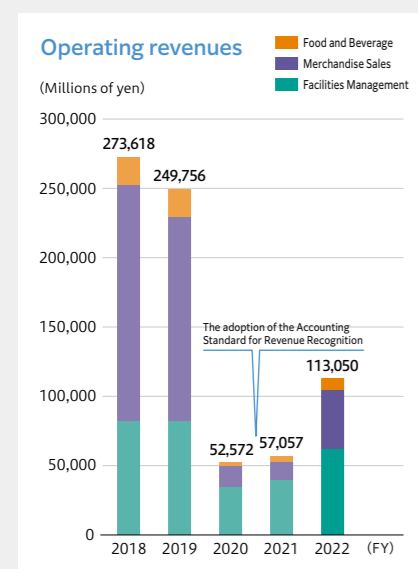
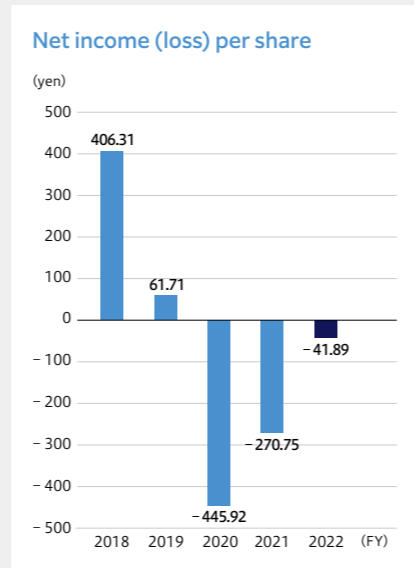
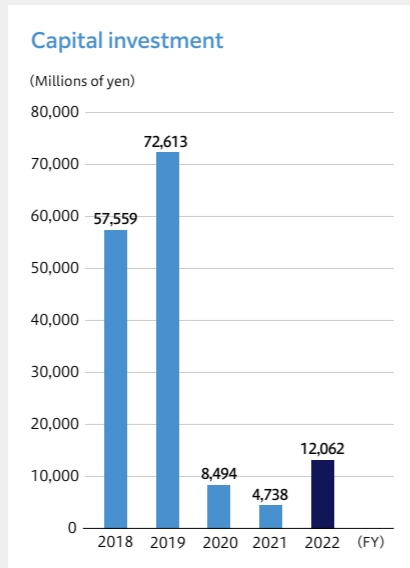
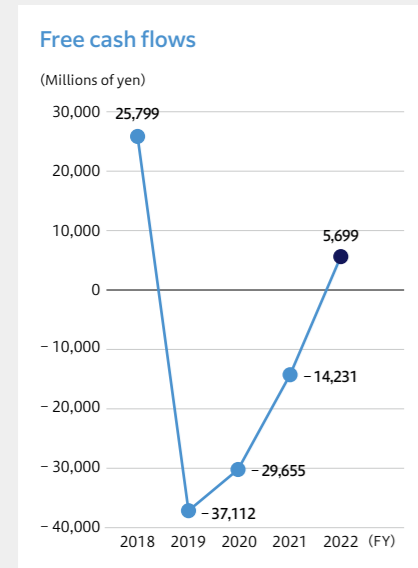
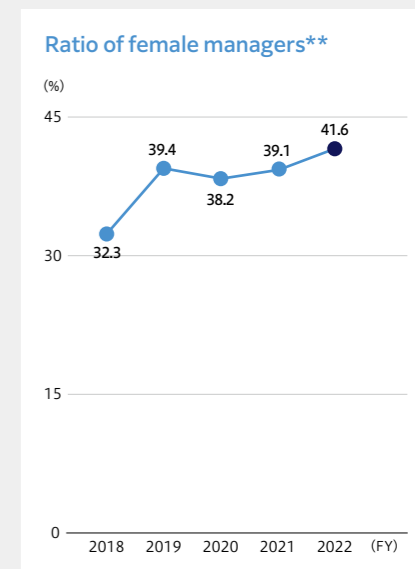
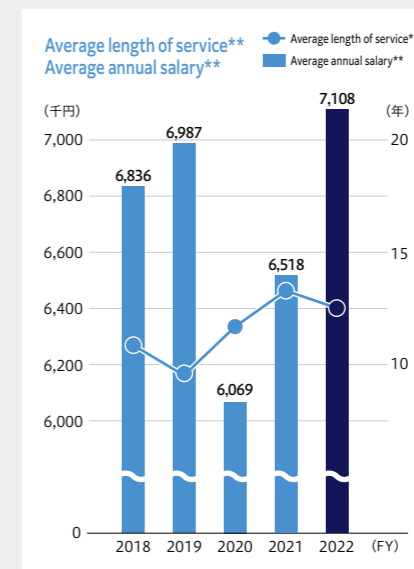
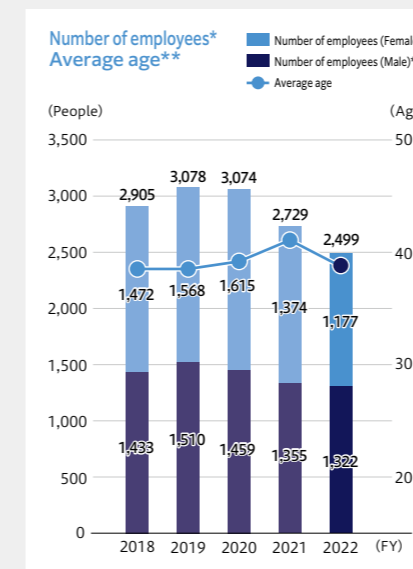
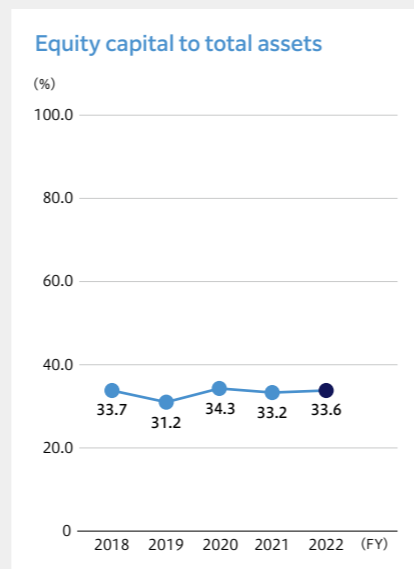
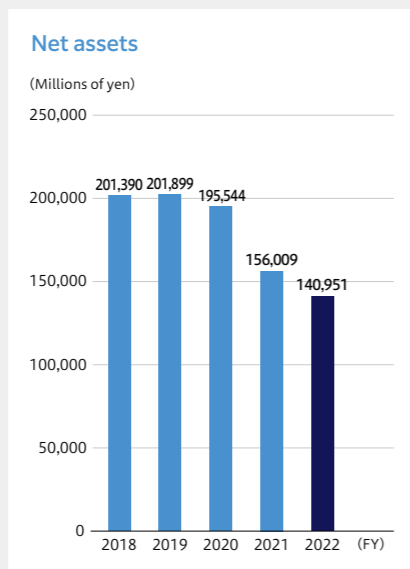
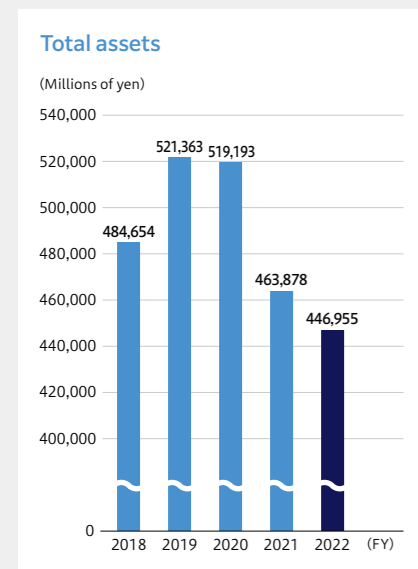
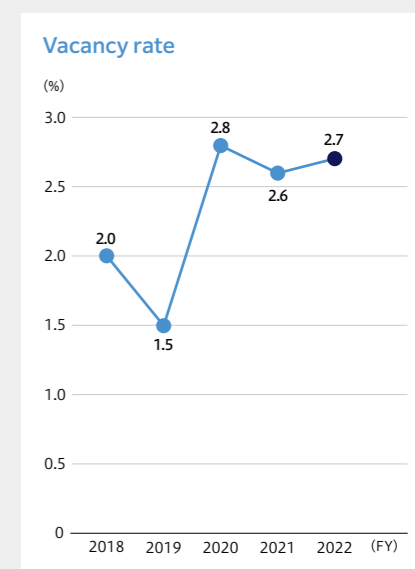
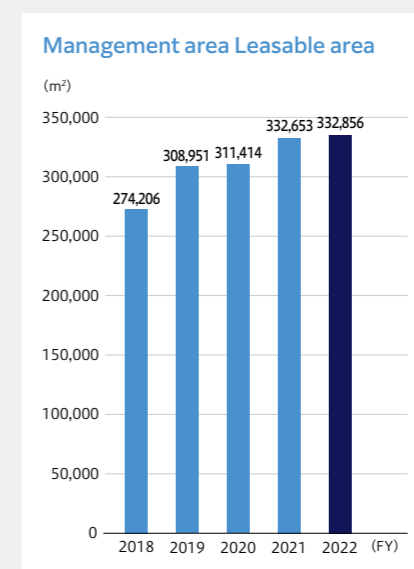
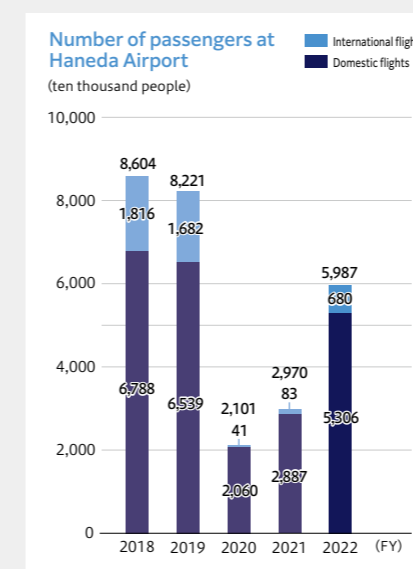


Financial and Non-financial Highlights

Financial Highlights



Non-financial Highlights



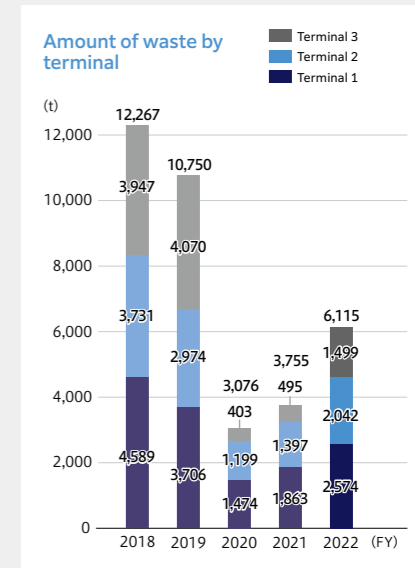
Environmental data

Input (Amount of energy input)

	FY	FY2021	FY2022
Electricity		130,922MWh	152,525MWh
Diesel		176.6KL	264.3KL
Gasoline		69KL	85.6KL
Heavy fuel oil A		2KL	4.6KL
Kerosene		28KL	36KL
LPG		229t	313.7t
City Gas		3,768 thousand Nm ³	3,999 thousand Nm ³
Steam/cold water		401,695GJ	452,803GJ
Water usage		-	701,698m ³

Output

	FY	FY2021	FY2022
CO ₂ emissions		90,729t-CO ₂	106,250t-CO ₂
Scope1		9,834t-CO ₂	10,897t-CO ₂
Scope2		80,895t-CO ₂	95,353t-CO ₂
Drainage amount		-	698,804m ³



Ten-Year Financial Summary

	Before TIAT consolidation					After TIAT consolidation				Adopting the Accounting Standard for Revenue Recognition	
	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	FY2020	FY2021	FY2022	
Consolidated Financial Figures (Millions of yen)											
Operating revenues ¹	147,116	173,505	204,134	204,953	225,953	273,618	249,756	52,572	57,057	113,050	
Operating income (loss)	6,194	9,888	11,302	9,497	13,429	22,481	9,892	- 59,020	- 41,255	- 10,579	
Ordinary income (loss)	5,723	11,849	13,654	12,843	16,696	20,379	8,705	- 57,320	- 43,861	- 12,064	
Net income (loss) attributable to owners of the parent	2,979	6,648	8,870	6,886	11,776	33,004	5,012	- 36,578	- 25,217	- 3,901	
Total assets	185,358	218,229	222,542	213,026	239,389	484,654	521,363	519,193	463,878	446,955	
Interest-bearing debt ²	53,976	71,165	63,055	54,135	66,744	215,850	243,557	265,040	257,150	244,304	
Net assets	101,866	112,530	118,394	125,438	136,156	201,390	201,899	195,544	156,009	140,951	
Cash flows from operating activities	15,204	19,520	15,235	15,620	22,257	34,288	20,222	- 4,387	- 9,305	16,326	
Cash flows from investing activities	- 9,660	- 4,008	- 7,810	- 8,373	- 28,474	- 8,489	- 57,334	- 25,268	- 4,926	- 10,627	
Cash flows from financing activities	- 6,574	16,251	10,759	- 11,702	9,438	19,152	21,644	78,228	- 9,035	- 12,641	
EBITDA ³	18,874	21,760	22,534	21,106	24,235	47,115	37,699	- 24,710	- 9,540	18,375	
Capital expenditures ⁴	5,765	4,830	8,379	6,853	27,885	57,559	72,613	8,494	4,738	12,062	
Depreciation and amortization	12,680	11,872	11,232	11,609	10,806	24,634	27,807	34,310	31,715	28,954	
Per Share Data (Yen)											
Earnings per share ⁵	36.68	81.84	109.20	84.78	144.98	406.31	61.71	- 445.92	- 270.75	- 41.89	
Book-value per share ⁶	1,235.25	1,349.32	1,427.66	1,511.92	1,641.82	2,011.61	2,001.83	1,910.83	1,655.32	1,613.62	
Dividends per share	13.00	21.00	33.00	33.00	44.00	45.00	32.00	0.0	0.0	16.0	
Financial Indicators (%)											
Return on equity ⁷	3.0	6.3	7.9	5.8	9.2	22.2	3.1	-	-	-	
Return on assets ⁸	3.1	5.9	6.2	5.9	7.4	5.6	1.7	-	-	-	
Equity ratio	54.1	50.2	52.1	57.7	55.7	33.7	31.2	34.3	33.2	33.6	
Net debt equity ratio	0.4	0.2	0.2	0.1	0.2	0.8	1.1	0.8	1.0	1.0	
Dividend payout ratio ⁹	35.4	25.7	30.2	38.9	30.3	31.2	51.9	-	-	-	
Trading Indicators											
Price earnings ratio ¹⁰	73.1	89.0	36.6	45.6	28.0	11.5	67.7	-	-	-	
Price book-value ratio ¹¹	2.2	5.4	2.8	2.6	2.5	2.3	2.1	2.8	3.4	4.1	
EV/EBITDA ratio ¹²	14.1	29.5	16.0	16.3	15.3	11.9	15.0	-	-	41.3	

Notes: 1. The Company has adopted the "Accounting Standard for Revenue Recognition" and relevant revised ASBJ regulations from the beginning of the FY2021, for transactions in which the Company's role in providing goods or services to customers falls under the category of agent, revenue is now recognized as the net amount, the amount received from customers less the amount paid to suppliers.

2. Interest-bearing debt=Bonds + Short-term loans payable + Long-term loans payable + Lease obligations

3. EBITDA=Operating Revenues + Depreciation and Amortization

4. Capital Expenditures=Increase of Tangible fixed assets(excluding the impact of sale and disposal)

5. EPS=Net Income Attributable to Owners of the Parent / Average outstanding shares during the period(excluding treasury stock)

6. BPS=(Total Equity - Non-controlling interests) / The number of shares at March 31 each (excluding treasury stock)

7. ROE=Net Income Attributable to Owners of the Parent / Average of Shareholders' equity at the beginning and end of the period

8. ROA=EBITDA / Average of Total Assets at the beginning and end of the period

9. For FY2018, the calculation excludes the impact of Extraordinary gains, loss and its tax effect due to consolidation of TIAT.

10. PER = Closing Market Price / EPS

11. PBR = Closing Market Price / BPS

12. EV/EBITDA Ratio = (Liabilities with interest - Cash and Cash Equivalents +Market capitalization + Non-controlling interests)/EBITDA

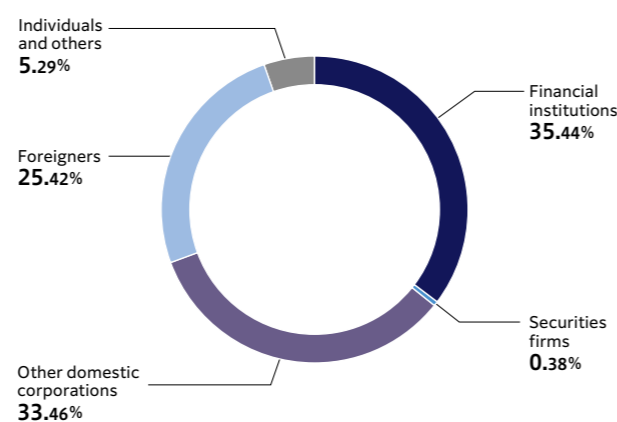
Corporate Data *As of March 31, 2023

Name	Japan Airport Terminal Co., Ltd.
Date of Establishment	July 20, 1953
Paid-in Capital	38,126,380,000 yen (As of March 31, 2023)
President	Nobuaki Yokota
Address	Terminal 1, 3-3-2 Haneda Airport, Ota-ku, Tokyo 144-0041, Japan Tel: +81-3-5757-8000
Number of Employees	272 (as of March 31, 2023) * Consolidated: 2,499 (Facilities Management: 915, Merchandise Sales: 881, Food and Beverage: 526, Other: 177)

Stock Information (As of March 31, 2023)

Security Code	9706
Stock Listing	Prime Market, Tokyo Stock Exchange
Number of shares per unit	100 shares
Total number of authorized shares to be issued	288,000,000 shares
Number of issued shares	93,145,400 shares (including 8,983 treasury stock)
Number of shareholders	9,285

Shareholdings Structure



Major Shareholders

	Number of shares (Thousands)	Shareholding ratio (%)
The Master Trust Bank of Japan, Ltd. (Trust Account)	9,537	10.24
SSBTC CLIENT OMNIBUS ACCOUNT	5,471	5.87
Japan Airlines Co., Ltd.	4,398	4.72
ANA Holdings Inc.	4,398	4.72
Custody Bank of Japan, Ltd. (Reinvested portion of the Keikyū Corporation pension benefits trust fund managed by The Sumitomo Trust and Banking Co., Ltd.)	3,484	3.74
MUFG Bank, Ltd.	3,408	3.65
Mizuho Bank, Ltd.	3,300	3.54
Custody Bank of Japan, Ltd. (Trust Account)	3,283	3.52
Mitsubishi Estate Co., Ltd.	3,111	3.34
Taisei Corporation	2,831	3.03

Group Companies (19 consolidated Group companies)

Name	Business	Business details	Acquired certifications
Tokyo International Air Terminal Corporation (TIAT)	Facilities management	<ul style="list-style-type: none"> Management and operation of international passenger terminal buildings Lease of offices, stores, and other spaces to airline companies and airport-based businesses Guidance and lounge services for international passenger terminal buildings Provision of rental meeting rooms, other services, and parking lot business Merchandise sales targeting international passenger terminal users Food, beverage and coffee shop services for international passenger terminal users 	<ul style="list-style-type: none"> CASBEE Building (New Construction) S-Rank (July 2010) CASBEE Building (Renovation) S-Rank (August 2014) CASBEE Building (Renovation) S-Rank (December 2019)
Japan Airport Techno Co., Ltd.	Facilities management	<ul style="list-style-type: none"> Maintenance and management of airport terminal facilities and equipment Cleaning, planting, and other environmental management Design and construction of buildings and facilities Airport terminal services House cleaning services 	<ul style="list-style-type: none"> ISO 9001 (November 14, 2003) ISO 14001 (February 12, 2013)
Haneda Airport Security Co., Ltd.	Facilities management	<ul style="list-style-type: none"> Facility security services Airport security guard duties (airline security checks) Parking lot management 	
Sakura Shokai Co., Ltd.	Facilities management	<ul style="list-style-type: none"> Waste treatment operations 	<ul style="list-style-type: none"> ISO 14001 (June 2003)
BIG WING Co., Ltd.	Facilities management	<ul style="list-style-type: none"> Advertisement planning, management, and agency services Event planning and management Life insurance solicitation and non-life insurance agency business Vending machine sales of beverages, food, telephone cards, and alcoholic beverages Sales of mobile phones, daily sundries, household furnishings, and food products Planning, production, and sales of pamphlets and other printed materials Real estate sales, leasing, and management Restaurant business Pet hotel operation and management Relaxation services Salon business 	
Haneda Passenger Service Co., Ltd.	Facilities management	<ul style="list-style-type: none"> General information services for airport users (domestic and international flights at Haneda Airport) Other services incidental to the preceding paragraph (attendant services, in-building broadcasts, radio broadcasts) Travel services (travel agency services, ticket sales, etc.) 	
Japan Airport Ground Handling Co., Ltd.	Facilities management	<ul style="list-style-type: none"> Passenger handling operations Ramp handling operations Private jet handling operations 	
Haneda Future Research Institute Incorporated	Facilities management	<ul style="list-style-type: none"> Further enhances value of existing airport operations, develops new business models, and functions as a think tank 	
Haneda Airport Enterprise Co., Ltd.	Merchandise sales	<ul style="list-style-type: none"> Operation of duty free shops and other airport stores 	<ul style="list-style-type: none"> Eruboshi certification (February 24, 2021) Kurumin certification (March 24, 2021) Health Excellent Company Silver Certification (October 19, 2022)
International Trade Inc.	Merchandise sales	<ul style="list-style-type: none"> Wholesale business and merchandise sales to airport stores nationwide Facility services business 	
Japan Airport Logitem Co., Ltd.	Merchandise sales	<ul style="list-style-type: none"> Inspection, storage, and delivery of merchandise sold at Tokyo International Airport, Narita International Airport, and other airports Transportation Customs clearance Warehousing Sales of business supplies Leasing of real estate and operation and management of parking lots 	<ul style="list-style-type: none"> G-mark certification, Japan Trucking Association (January 1, 2007) Green Management certification (May 20, 2004)
Japan Airport Terminal Trading (Chengdu) Co., Ltd.	Merchandise sales	<ul style="list-style-type: none"> Merchandise sales and wholesale business at Chengdu Shuangliu International Airport 	
Hamashin Co., Ltd.	Merchandise sales	<ul style="list-style-type: none"> Wholesale marine products and processed marine food products 	
Japan Duty Free Fa-So-La Isetan Mitsukoshi Co., Ltd.	Merchandise sales	<ul style="list-style-type: none"> Operation of airport duty free stores throughout the city 	
Air BIC INC.	Merchandise sales	<ul style="list-style-type: none"> Sales of home appliances, travel goods and daily sundries 	
Tokyo Airport Restaurant Co., Ltd.	Food and beverage	<ul style="list-style-type: none"> Operation of restaurants Operation of commissioned lounges and multipurpose halls Box lunch sales Box lunch deliveries within and outside the airport and catering services 	
Cosmo Enterprise Co., Ltd.	Food and beverage	<ul style="list-style-type: none"> Preparation and loading of in-flight meals Production and sales of frozen and retort-pouch foods 	<ul style="list-style-type: none"> HACCP certification (Taiei Unit: May 11, 2017; Haneda Unit: May 12, 2017) Halal certification (Taiei Unit: January 9, 2014; Haneda Unit: May 14, 2014)
LANI KE AKUA PACIFIC, INC.	Food and beverage	<ul style="list-style-type: none"> Restaurant and other businesses 	
KAIKAN KAIHATSU Co., Ltd.	Food and beverage	<ul style="list-style-type: none"> Restaurant business, management and operation of lodging, halls, and meeting rooms 	