

May 22, 2025

To: All Concerned Parties

Company name: Japan Airport Terminal Co., Ltd.

Representative: Kazuhito Tanaka, Representative Director and President

(Code: 9706, Prime Market, Tokyo Stock Exchange)

Inquiries: Shigeyuki Taguchi, Senior Managing Executive Officer,

Senior Vice President, Planning & Administration Department

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Notice Concerning Executive Structure Following 81st Ordinary General Meeting of Shareholders

We hereby announce that the Board of Directors of Japan Airport Terminal Co., Ltd. (the "Company") resolved at a meeting held today to revise the Company's executive management structure—previously announced in the press release dated March 12, 2025, titled "Executive Management Structure from April 2025 Onward"—in response to the discovery of inappropriate actions, in violation of the Company's Basic Compliance Guidelines, related to the supplier selection process at one of the Company's subsidiaries, etc., and accordingly approved the new structure, as outlined in the attached document, including candidates for Directors (excluding those who are candidates for Audit & Supervisory Committee Members), candidates for Directors who are Audit & Supervisory Committee Members, Executive Officers, and Special Audit & Supervisory Officers.

The appointments of candidates for Directors (excluding those who are candidates for Audit & Supervisory Committee Members) and candidates for Directors who are Audit & Supervisory Committee Members are scheduled to be submitted for approval at the Ordinary General Meeting of Shareholders to be held on June 26, 2025. In addition, the appointments of the Representative Directors, Directors with Special Titles, and Special Audit & Supervisory Officers are expected to be formally decided at the Board of Directors meeting to be held following conclusion of the Ordinary General Meeting of Shareholders.

In addition to the information provided below, we will announce the specific details of the measures to prevent recurrence and the disciplinary actions for executives as soon as decisions are made.

[Basic Policy on Revision of Executive Structure]

(1) To strengthen governance and oversight of business execution by ensuring that a majority of the Board of Directors (including Directors who are Audit & Supervisory Committee Members) consists of Outside Directors.

- (2) To enhance fairness, objectivity, and transparency in the evaluation and decision-making processes by appointing an Independent Outside Director as the chairperson of the voluntary Nomination and Compensation Advisory Committee.
- (3) To build a continuous and effective oversight and audit system by newly appointing a full-time Audit & Supervisory Committee Member and reinforcing collaboration with the internal audit division.
- (4) To enhance the effectiveness of the Company Group's internal control and audit functions by appointing an officer in charge of the internal audit division, which oversees the current Audit Office and Internal Control Office.
- (5) To strengthen the internal whistleblowing system and ensure the psychological safety of officers and employees by establishing a Group-wide compliance division as an independent organization, appointing an officer in charge, and enhancing coordination with the Audit & Supervisory Committee.

End

[Annexes]

- Annex 1: List of Directors (As of conclusion of the Annual General Meeting of Shareholders scheduled for June 2025 (scheduled))
- Annex 2: List of Executive Officers (As of conclusion of the Annual General Meeting of Shareholders scheduled for June 2025)
- Annex 3: List of Special Audit & Supervisory Officers (As of conclusion of the Annual General Meeting of Shareholders scheduled for June 2025)
- Annex 4: Career Summaries of Three Newly Appointed Directors (Excluding Directors who are Audit & Supervisory Committee Members)
- Annex 5: Career Summary of One Newly Appointed Director (Director who is an Audit & Supervisory Committee Member)
- Annex 6: Career Summary of One Newly Appointed Executive Officer

List of Directors (As of conclusion of the Annual General Meeting of Shareholders scheduled for June 2025 (Scheduled)) Annex 1

1. Directors (Excluding Directors who are Audit & Supervisory Committee Members) (11 members)

	Position		Name	Responsebility
	1	Representative Director and President	Kazuhito Tanaka	Chairman of the Board of Directors, Chairman of the Executive Committee, Chairman of the Business Management Committee, Chairman of the Group Executive Committee, Chairman of the Compliance Promotion Committee, Chairman of the Sustainability Committee, Chairman of the Risk Management Committee
	2	Representative Director and Senior Managing Director	Yoko Koyama	Manegement of Planning & Administration Department Management of Corporate Planning Group Passenger Terminal Operation Management (in charge of Facility Management Group)
	3	Senior Managing Director	Takeshi Fujino	Chairman of the JAT Group CS Promotion Committee Passenger Terminal Operation Management(in charge of Retail Sales Group) Deputy Senior Vice President, Business Development Department
New appoint ment	4	Senior Managing Director	Shigeyuki Taguchi	In charge of Business Reform Office In charge of Digital Business Promotion Office
New appoint ment	5	Senior Managing Director	Isamu Jinguji	Senior Vice President, Planning & Administration Department(in charge of Corporate Planning Group) Chief Financial Officer
	6	Managing Director	Keishi Matsuda	Vice President, Business Development Department Deputy Senior Vice President, Planning & Administration Department (in charge of Corporate Planning Group)
	7	Member of the Board of Directors [non-executive] Member of the Board of	Keiji Kimura	
	8	Directors [non-executive] Member of the Board of	Ichiro Fukuzawa	
	9	Member of the Board of Directors [non-executive] Member of the Board of	Yukihiro Kawamata	
	10	Directors [non-executive]	Yuji Saito	
New appoint ment	11	Member of the Board of Directors [non-executive]	Osamu Sudoh	

2. Directors who are are Audit & Supervisory Committee Members (4 members)

Position Name Responsebility New Director (Audit & appoint Supervisory Committee Kenta Nakajo ment Member) Director (Audit & Tamaki Kakizaki Supervisory Committee Member) [non-executive] Director (Audit & Ryoko Takeda Supervisory Committee Member) [non-executive] Director (Audit & Supervisory Committee Kenji Iwasaki

3. Alternative Director who is Audit & Supervisory Committee Members (1 member)

	Position	Name	Responsebility
1	Director (Audit & Supervisory Committee	•	

4. Directors Scheduled to Step Down (2 Members)

Member) [non-executive]

	Position	Name	Responsebility
1	Representative Director and Executive Vice President	Hiroshi Onishi	
2	Member of the Board of Directors	Hisayasu Suzuki	

(Reference) Hiroshi Onishi is scheduled to be reassigned as President and Representative Director & Executive Officer of Haneda Future Research Institute Co., Ltd.

List of Executive Officers (As of conclusion of the Annual General Meeting of Shareholders scheduled for June 2025)) Annex 2

		Position	Name	Responsebility
	1	Chief Senior Managing Executive Officer	Morikazu Chiku	Senior Vice President, Passenger Terminal Operation Department (in charge of Facility Management Group and Facility Group Technology)
	2	Senior Managing Executive Officer	Mitsunaga Ogawa	Senior Vice President, Passenger Terminal Operation Department (in charge of Retail Sales Group)
	3	Senior Managing Executive Officer	Ichiro Takahashi	Deputy Senior Vice President, Business Development Department
	4	Chief Managing Executive Officer	Satoru Sumimoto	Senior Vice President, Passenger Terminal Operation Department (in charge of Facility Management Group)
	5	Chief Managing Executive Officer	Kazuyo Hachisuka	Deputy Senior Vice President, Business Development Department (In charge of Airport Development)
	6	Chief Managing Executive Officer	Hidetsugu Ueda	In charge of Internal Audit Division In charge of Legal Affairs In charge of Sustainability Management Office
	7	Chief Managing Executive Officer	Tatsuya Endo	In charge of Sustainability Management Office Deputy Senior Vice President, Passenger Terminal Operation Department(In charge of Facilities Management and Facility Operations)
New appoint ment	8	Chief Managing Executive Officer	Shigetoshi Hosoya	In charge of Executive & Secretarial Office Senior Vice President, Planning & Administration Department (in charge of General Affairs Group)
	9	Managing Executive Officer	Ayumu Takahashi	In charge of Japan Airport Terminal Group Customer Satisfaction Promotion Office Vice President, Sustainability Management Office
	10	Executive Officer	Akinori Nishida	Deputy Senior Vice President, Planning & Administration Department(in charge of General Affairs Group)
	11	Executive Officer	Kenji Sato	In charge of Business Promotion Office Senior Vice President, Planning & Administration Department(in charge of Retail Sales and Food & Beverage)

List of Special Audit & Supervisory Officers (As of conclusion of the Annual General Meeting of Shareholders scheduled for June 2025) Annex 3

	Position	Name	Responsebility
1	Special Audit & Supervisory Officer	Yasuko Morita	
2	Special Audit & Supervisory Officer	Yuhei Kusano	

Career Summaries of Three Newly Appointed Directors (Excluding Directors who are Audit and Supervisory Committee Members)

Name (Date of Birth)	Career summary	
(Date of Bitti)	April 1978	Joined Japan Airlines Co., Ltd.
	April 2008	Fukuoka Airport Branch Manager, Japan Airlines Co.,
	71pm 2000	Ltd., and
		Representative Director and President, JAL Sky
		Kyushu Co., Ltd.
Shigeyuki Taguchi	June 2010	Director, Tokyo International Air Terminal Corporation
(February 4, 1956)	August 2010	Managing Director, Tokyo International Air Terminal
(reducity 4, 1930)	August 2010	Corporation
	June 2016	Managing Executive Officer, the Company
	June 2017	Senior Managing Executive Officer, the Company
	June 2017 June 2018	Chief Senior Managing Executive Officer, the
	Julie 2018	Company (current position)
	April 1979	
	1	Joined Japan Airlines Co., Ltd.
	February 2010	Paris Branch Manager, European Regional Manager's
T T'''		Office and Paris Sales Office Manager, Japan Airlines
Isamu Jinguji	1.1.2016	Co., Ltd.
(May 18, 1956)	July 2016	Full-time Adviser, the Company
	June 2017	Managing Executive Officer, the Company
	June 2020	Chief Managing Executive Officer, the Company
	June 2023	Senior Managing Executive Officer (current position)
	April 1980	Registered as a lawyer
	April 1983	Partner, Tokyo Yaesu Law Offices
	April 1993	Founder and Partner, Asahi Law Offices
	June 1999	Founder and Partner, Sudoh-Takai Law Offices
Osamu Sudoh	May 2016	Founder and Partner, SUDOH & PARTNERS (current
(January 24, 1952)		position)
	June 2016	Audit & Supervisory Board Member, Pronexus
		Inc. (current position)
	June 2016	Outside Audit & Supervisory Board Member, Keikyu
		Corporation (current position)

Career summary of One Newly Appointed Director(Director who is an Audit & Supervisory Committee Member)

Name (Date of Birth)		Career summary
	April 1994	Joined the Company
	July 2016	Vice President, Corporate Planning Division, Corporate
		Planning Department
	November 2016	Vice President, Business Development and Airline Sales,
		Business Development Department, and Vice President,
		Corporate Planning Division, Corporate Planning
		Department
	July 2017	Vice President, Airport Business, Business Development
		Department, Acting Manager, Domestic Airport
Kenta Nakajo		Business Section, and Vice President, Business
(September 24, 1971)		Development Department
	June 2020	Executive Officer, General Manager, Business
		Development Department, and General Manager,
		Passenger Terminal Operation Department and Retail
		Sales Group
	June 2022	Executive Officer and General Manager, Passenger
		Terminal Operation Department and Retail Sales Group
	June 2023	Managing Executive Officer General Manager,
		Passenger Terminal Operation Department and Retail
		Sales Group (current position)

Career summary of One Newly Appointed Executive Officer

Name		Career summary	
(Date of Birth)	Curver summary		
	April 1986	Joined the Company	
	July 2015	General Manager, Public Relations, Corporate Planning	
		Department	
	July 2017	Head of Public Relations office	
Shigetoshi Hosoya	June 2018	Director and Executive Officer, Haneda Airport	
(August 27, 1963)		Enterprise Co., Ltd.	
	June 2019	Managing Director and Executive Officer, Haneda	
		Airport Enterprise Co., Ltd.	
	June 2023	Senior Managing Director and Executive Officer,	
		Haneda Airport Enterprise Co., Ltd. (current position)	